

Delivering Sustainable Growth

Annual Report 2014



OUR BRANDS

Each brand name embodies the unique promise, aspiration and personality of the product. In order to differentiate the product from others in today's competitive market, Old Chang Kee has developed memorable and distinctive brand names for all our products.



Affectionately named O' My Darling, our mobile kitchen has graced many high profile events such as the National Day Parade in Singapore.



Featuring some of the best local dishes, Take 5 offers our customers a cozy dine-in experience with delectable local delights.



The Pie Kia Shop offers a range of unusual tastes and product names, serving great bite-sized pies.



Comment of the last

Catering
Our catering service
allows you to enjoy great
tasting food from our Old
Chang Kee, Curry Times
and Take 5 menu at
your casual gathering or
corporate events.





OUR BRANDS









Dip'n'Go is our brand new concept of delicious food on the go and an exciting variety of dips to go with.



Mushroom Cafe is an alfresco concept eatery serving a blend of local delights to cater to both the young and old.





CurryTimes

Curry Times, our curry themed restaurant, continues to delight our customers with authentic home cooked recipes.



MII ESTONES

2004

Origins of Mr Chang's chicken curry puff

1956

1986: Our Executive Chairman, Han Keen Juan acquired the curry puff

business

Awarded "Singapore Promising Brand Award (SPBA)" by the ASME and Lianhe Zaobao

Dec 2004: Incorporated "Old Chang Kee Singapore Pte.

2005

Awarded "SPBA-Heritage Brand Award" and the "SPBA - Distinctive Brand Award" by the ASME and Lianhe Zachac

Jan 2005: "Halal" certification by Majlis Ugama Islam Singapura (MUIS)

2007

Awarded "Lifelong Learner Award, Corporate Category" by MediaCorp Radio, Singapore Workforce Development Agency, National Trade and Unions Congress and SPRING Singapore

May 2007: Obtained Hazard **Analysis Critical Control Point** (HACCP) certification for the manufacturing of curry puffs and implemented a quality assurance programme

2008

Launched "The Pie Kia Shop" Listed on the Catalist Launched flagship restaurant in Chengdu, PRC

2010

Recognised as an official caterer for the inaugural Singapore 2010 Youth Oympic Games and National Day Parade 2010 Launched "Mushroom", Cafe in the Park

2012

Hailed as one of the Best Fast-Food Chains in the World by Travel+Leisure, a travel magazine based in New York City, published 12 times a year and has 4.8 million readers around the world

Indeed, another testament to Singaporeans' value for quality food and a verification of Old Chang Kee's commitment to excellence.

2013

Launched "Curry Times" Launched flagship outlet in Perth, Australia.

Our first 2-in-1 concept in Alexandra Retail Centre, with Old Chang Kee sharing the premise with Curry Times Tingkat.

Launched our first Dip 'n' Go outlet at Woodlands MRT Station



Sink Your Teeth Into Delectable Growth

As we continue to provide high quality food that our customers widely enjoy, our pursuit for greater growth has garnered us delectable rewards. Our signature curry puff continues to be our piece de resistance, and this year's results ultimately testifies that its appeal is not about to go stale anytime soon. Not losing focus, we remain on track by consistently delivering our homegrown products closer to our valued patrons through our O' My Darling Mobile Kitchen.

RETAIL OUTLETS





2 Mackenzie Road (Rex)

313@Somerset

Alexandra Retail Centre

Aljunied MRT Station

AMK Hub

Bedok Mall

Bedok Point

Bugis Junction

Bukit Merah Central

Bukit Panjang Plaza

Buona Vista MRT station

Caltex Bukit Batok

Caltex Clementi

Caltex Dunearn

Caltex East Coast

Caltex Holland

Caltex Jurong West

Caltex Lorong Chuan

Caltex Tampines

Causeway Point

Century Square

Changi City Point

City Square Mall

Clementi Mall

Compass Point

Far Fast Plaza

Funan Digitalife Mall

Golden Shoe Car Park

Greenwich V

Heartland Mall

Holland Village MRT Station

Hougang Mall

IMM Building

International Plaza

Ion Orchard

Jem

Junction 8 Shopping Centre

Jurong Point Shopping Centre

Kallang MRT Station

Kembangan MRT Station

Lot 1 Shoppers' Mall

Nanyang Technological University

National University of Singapore

Nex Mall

Ngee Ann Polytechnic

Northpoint Shopping Centre

Novena Square

Paragon

Parkway Parade

Plaza Singapura

Potong Pasir MRT Station

Rivervale Mall

Scape Park @Orchard

Sentosa Beach Station

Simei MRT Station

Singapore Post Centre

SPC East Coast Service Station

SPC Jalan Buroh Service Station

SPC Punggol Service Station

Sun Plaza

Tampines MRT Station

The Verge

Thomson Plaza

Tiong Bahru Plaza

Toa Payoh Hub

Ubi Avenue 2

United Square

V Hotel @ Lavender

VivoCity

West Mall

White Sands

Yew Tee Point









RETAIL OUTLETS







Woodlands MRT Station



Century Square Choa Chu Kang Xchange



Alexandra Retail Centre Westgate



GROUP STRUCTURE



100%

100%

40%

Ten & Han Food Management (Chengdu) Co., Ltd. (Dormant)

> Old Chang Kee Australia Pty Ltd

Old Chang Kee (Thailand) Co., Ltd. (Dormant) Ten & Han Trading
Pte Ltd

Old Chang Kee Manufacturing Sdn. Bhd. (Dormant)

Old Chang Kee (M) Sdn. Bhd. 100%

100%

40%



We Deliver

With our revenue and profit giving us a taste of true progress and development, we remain committed to our goal of satisfying our customers' palate by constantly seasoning our products with creative differentiation. We will continue to deliver a most tasteful experience that would not only whet the appetite but would definitely leave you wanting more.



Location of Annual General Meeting:

Republic Polytechnic, 9 Woodlands Avenue 9, Singapore 738964, Lecture Theatre LRE4(Building E4, Level 3)

By Car (Shortest Route)

PIE (Jurong) Exit onto BKE(Woodlands) (Exit 24)

BKE Exit onto SLE (Exit 8)

SLE Exit via Woodlands Ave 2 (Exit 10)

Woodlands Ave 2 Turn right into Woodlands Ave 9 at the 4th junction

(after you see Woodlands MRT on your left)

Woodlands Ave 9 Turn left into Republic Polytechnic

(Parking is available at multi-storey carpark P3 & basement carpark B2)

TO Woodlands Interchange FROM Woodlands

Interchange

TO Woodlands Ave 9

 $168\ 169\ 178\ 187\ 856\ 858\ 900\ 901\ 903\ 911\ 912\ 913\ 925\ 926\ 960\ 961\ 962\ 964\ 925C$

169 911



since 1956

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